



DEPARTMENT OF THE NAVY  
HEADQUARTERS UNITED STATES MARINE CORPS  
3280 RUSSELL ROAD  
QUANTICO, VA 22134-5103

IN REPLY REFER TO:

1400  
MMPR-2  
APR 16 2012

From: Commandant of the Marine Corps  
To: Colonel Chester E. Jolley, USMC

Subj: PRECEPT CONVENING THE FY 2012 GUNNERY SERGEANT SELECTION BOARD

Encl: (1) Supplemental Guidance for the FY 2012 Gunnery Sergeant Selection Board

1. The selection board, consisting of yourself as the president and the following additional board members, to consider all eligible staff noncommissioned officers (SNCOs) for promotion to the next higher grade, is appointed:

Lieutenant Colonel Patrick L. Fitzgerald, USMC  
Lieutenant Colonel Jeffrey M. Graham, USMC  
Major Brandon C. Brooks, USMC  
Major James S. Dorlon, USMC  
Major John K. Le, USMC  
Captain Daniel E. Good, USMC  
Captain Sean B. Wright, USMC  
Chief Warrant Officer-2 Tamia L. Miller, USMC  
Sergeant Major William Burton, USMC  
Sergeant Major Alex M. Dobson, USMC  
Sergeant Major Thomas M. Herman Jr., USMC  
Sergeant Major Jason N. Perry, USMC  
Sergeant Major Bret L. Roy, USMC  
Sergeant Major William S. Slade, USMC  
Master Gunnery Sergeant Terry D. Cooper, USMC  
Master Gunnery Sergeant Vernon L. Geter, USMC  
Master Gunnery Sergeant Shawn E. Mueller, USMC  
Master Gunnery Sergeant Charles E. Owen, USMC  
Master Gunnery Sergeant Morayma M. Rodriguez, USMC  
Master Gunnery Sergeant Jamie L. Willis, USMC

2. Captain Rodney K. Mims, USMC, will serve as the senior recorder. Master Sergeant Kelvin W. Brown, USMC, and Master Sergeant Homer R. Collier Jr., USMC, will serve as assistant recorders. A recorder will be present during all selection board deliberations.

3. The following administrative support personnel are hereby appointed:

Mr. William A. Hicks  
Maj Suzanne M. Denault, USMC

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Mrs. Min Mei  
Mrs. Connie P. Ray  
Mrs. Janet Ector  
Ms. Cynthia Guillory  
Mrs. Dawn K. Murphy  
MSgt Meghan L. Dampier, USMC  
MSgt Margaret A. Billups, USMC  
SSgt Christopher B. Young, USMC  
Cpl Adam C. Swain, USMC  
Cpl Jin Wang, USMC  
LCpl Alex L. Devillier, USMC  
LCpl Breck Hosford, USMC  
LCpl Trenton D. Reel, USMC  
LCpl Roberto A. Salcedo, USMC  
LCpl Chancellor M. Strane, USMC  
PFC Brian M. Beltran, USMC  
PFC Jacob S. Brown, USMC  
PFC Jonathan A. Gonzalez, USMC  
PFC Gary L. Kline III, USMC  
PFC Mireyah Montano, USMC  
PFC Carlos Perezhernandez, USMC  
PFC Phuthasone Phommyvong, USMC  
PFC Roxyann C. Rupe, USMC

4. The selection board is ordered to convene at Harry Lee Hall, Marine Corps Base, Quantico, Virginia, on 17 April 2012, or as soon thereafter as is practicable. The enclosure contains additional guidance for board members to consider in determining the promotion potential and professional qualifications of Marines eligible for consideration.

5. The function of the selection board is to recommend eligible SNCOs to the next higher grade. The Marines selected will be SNCOs whom a majority of the members of the board consider best qualified for promotion to meet the needs of the Marine Corps. In addition to the foregoing standard of best qualified, all Marines recommended for promotion must be fully qualified. Each Marine's qualifications and performance of duty must clearly demonstrate the Marine will be capable of performing the duties normally associated with the next higher grade. This standard applies to all eligible Marines, including those above zone and below zone.

6. The eligibility criteria for consideration for selection in each military occupational specialty (MOS) was promulgated by MARADMIN 091/12 and 143/12.

7. Consideration of below zone eligible Marines.

a. Not more than five percent, or one selection, whichever is greater, may be selected from the below zone of each MOS or OccFld. In

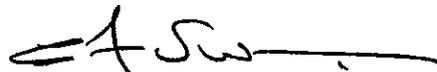
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addition, the total number of below zone selectees will not exceed five percent of the total allocation for all MOSS/OccFlds.

b. The selection of a Marine from the below zone must be based on the best and fully qualified standard applicable to all eligible Marines. When considering the records of Marines equally well qualified for promotion, you may consider the fact that a selection from the below zone benefits the Marine Corps by creating an incentive for superior performance by Marines below the promotion zone. Accordingly, the selection board is directed to give Marines in the below zone the same careful consideration given other Marines in the above and promotion zones.

8. The selection board will limit the number of selections for promotion to the number of allocations. Changes to allocations, if any, will be published in the selection MARADMIN announcing the results of the board.

9. Upon completion of its proceedings, the selection board will submit its report to the Commandant of the Marine Corps or his authorized representative for approval and signature. The report of the board will be in writing, signed by each member of the board and the recorders. It will contain the names of the Marines the board recommends for promotion. The report will certify the board complied with all instructions contained in this Precept and, as appropriate, other guidance or instruction provided by the Commandant of the Marine Corps. The report of the board will further certify the board carefully considered the record of each Marine whose name was furnished to it and in the majority opinion of the board, the Marines recommended by the board are best qualified and fully qualified.



C. F. SWAIN  
By direction

SUPPLEMENTAL GUIDANCE FOR THE  
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Ref: (a) MCO P1400.32D w/CH 1 (MARCORPROMMAN, VOL 2, ENLPROM)  
(b) MCO P1200.17B (MOS MANUAL)  
(c) MCO P1610.7F w/CH 2 (PERFORMANCE EVALUATION SYSTEM)  
(d) MCO P1700.24B W/CH 1 (MARINE CORPS PERSONAL SERVICES  
MANUAL)

1. References (a) and (b), as well as this Precept, state the policies and qualifications for selection to the staff noncommissioned officer (SNCO) grades. References (c) and (d) are germane. In the case of conflicting instructions, the guidelines in this Precept take precedence over those contained in references (a) through (d). The selection board will consider only the instructions and information provided by the Commandant of the Marine Corps or his authorized representative.

2. The following oath or affirmation shall be administered to the recorders by the president of the board:

"Do you solemnly swear (or affirm) that you will keep a true record of the proceedings of this board, and further, that you will not disclose the proceedings or recommendations thereof pertaining to the selection or nonselection of individual enlisted Marines except as authorized or required by the Commandant of the Marine Corps? So help you God."

The following oath or affirmation shall be administered to the members of the board by the senior recorder:

"Do you solemnly swear (or affirm) that you will perform your duties as a member of this board without prejudice or partiality, having in view the special fitness of staff noncommissioned officers and the efficiency of the Marine Corps, and further, that you will not disclose the proceedings or recommendations thereof pertaining to the selection or nonselection of individual enlisted Marines except as authorized or required by the Commandant of the Marine Corps? So help you God."

The following oath or affirmation shall be administered to the administrative support personnel by the senior recorder.

"Do you solemnly swear (or affirm) that you will not disclose the proceedings or recommendations of this board pertaining to the selection or nonselection of individual enlisted Marines except as authorized or required by the Commandant of the Marine Corps? So help you God."

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3. The Director, Manpower Plans and Policy Division, will provide the selection board the names of all Marines eligible for selection consideration. The board will carefully consider the record of every eligible Marine whose name is furnished.

4. Professional Military Education (PME) is a valuable and important aspect of a Marine staff noncommissioned officer's (SNCO) professional development. A well-educated core of SNCOs is better able to contribute to the effectiveness and success of the Marine Corps. The successful completion of appropriate level PME demonstrates a Marine's commitment to self-improvement and represents a desire to prepare for positions of increased responsibility. Marines who have not completed the appropriate PME requirements by the convening date of the board will be considered not fully qualified for promotion.

5. The selection board may request an extension of the promotion zone of an MOS, if a below zone exists for that MOS, and the board, after careful consideration of all records, decides that a sufficient number of qualified Marines cannot be found within the promotion zone and above zone. The board will coordinate with the Director, Manpower Plans and Policy Division (MP), via the Director, Manpower Management Division (MM) prior to effecting a zone change. Additionally, if the promotion opportunity decreases significantly, the board may request from the CMC (MP) via the CMC (MM) that the promotion zone be decreased to maintain promotion opportunity.

6. Marines who are selected for appointment to warrant officer or who are participating in the Marine Enlisted Commissioning Education Program are eligible for noncompetitive selection consideration. The selection of these Marines will not count against the competitive allocations. Reference (a) contains the criteria for evaluating Marines in this category. PME requirements are waived for Marines considered noncompetitively.

7. The selection board will carefully consider each Marine's appearance. Official photographs are the best indicators; however, if a record does not contain a photograph, every effort will be made to evaluate a Marine's appearance from fitness report markings.

8. All Marines are assigned to commands at the discretion of competent command authority. Accordingly, billet assignments are

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widely diverse, with many Marines serving outside of their primary MOS in billets that could be considered less desirable, and/or in commands that may not be considered within the mainstream of the Marine Corps. Regardless of duty assignment, all Marines serve because there is a vital need to support the continued readiness of our Corps. Marines serving in billets outside their primary MOS are to be considered qualified for promotion based upon their performance in their assigned duties.

9. Particular effort must be applied to interpreting the markings of fitness reports before, during, and after assignment to recruiting or drill instructor duty. Because of the standards applied during these assignments, marks may be lower than marks reflected by an equal level of performance in other duty assignments. Additionally, the following should be carefully considered:

a. The recruiting of highly qualified men and women for the Marine Corps is one of the most difficult and demanding duties that any Marine can face today. Marines who undergo a rigorous screening process, successfully complete a difficult training program, and are presently serving in or have successfully completed a recruiting assignment, will be considered "highly qualified" for promotion, unless evidence to the contrary is presented. The board should be especially diligent in determining, to the best of its ability, whether performance of duty while on recruiting duty reflects a dedication to compliance with all guidance and procedures. If noncompetitive markings on fitness reports appear to be solely the result of a failure to meet a recruiting quota, even though all guidance and procedures were complied with, and the Marine's overall record shows characteristics that otherwise would suggest a high potential for effective performance at a higher grade, the board will use its judgment in weighing the significance of the lower marks.

b. Marines who passed a rigid screening process, underwent rigorous training requirements, and are successfully serving in or have successfully completed a demanding assignment as a drill instructor, will be considered "highly qualified" for promotion.

c. The records of some Marines will indicate that they have performed duty with the Marine Security Guard Battalion. The requirements for such assignments are stringent, and a successful tour of duty is indicative of superior leadership qualities. These Marines will be considered "highly qualified" for promotion.

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d. The records of some Marines will indicate that they have performed duty with the Marine Corps Security Force. The requirements for such assignments are stringent, and a successful tour of duty is indicative of superior leadership qualities. These Marines will be considered "highly qualified" for promotion.

e. The records of some Marines will indicate they are serving in or have completed duty as Instructors with the Schools of Infantry and received a secondary MOS of 8513. This demanding duty literally brings to life the fundamental connection between the Marine and his/her rifle and the relationships between Marines that build trust and reliance on each other. Teaching our Marines their basic combat skills is the all-important second step in the "making of Marines." Marines who have passed a rigorous screening process, undergone rigorous training requirements, and are serving in or have successfully completed the demanding assignment as a School of Infantry Instructor will be considered "highly qualified" for promotion.

f. Marines who passed a rigid screening, assessment and selection process; underwent rigorous requirements, and are successfully serving in a demanding assignment as a critical skills operator (CSO) with Marine Corps Special Operations Command, will be considered "highly qualified" for promotion."

10. Marines with certain primary MOSs historically do not have an opportunity to serve in B-billetts due to extensive school training, career progression at a certain pay grade, perishable MOS skills, or insufficient overall strength of the MOS. Marines in these occupational specialties will not be denied the opportunity to serve in a B-billet if the MOS can afford the assignment; however, they will not routinely be assigned to such duties. Due to this limited opportunity to serve in a B-billet, Marines who fit this category should be given equal consideration with their peers even though they may not have served in a B-billet.

11. The War on Terrorism has seen the growth of billets traditionally not filled by Marine staff noncommissioned officers. Staff noncommissioned officers assigned to nation building and crisis operations billets are critical to the success of our Country's policies. The board should be especially diligent in weighing the qualifications of staff noncommissioned officers serving in Transition Teams (TT) and Joint Individual Augmentation (IA) Billets. Service in these critical billets should weigh equal

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to traditional Marine Corps staff noncommissioned officer billets in the operational forces supporting the Global War on Terrorism during board deliberations.

12. Members of the selection board will familiarize themselves with Marine Corps policy on alcoholism and alcohol abuse as outlined in reference (d). The board will not deny selection opportunity to Marines diagnosed and successfully treated for alcoholism or alcohol abuse. However, the board will consider any misconduct or reduction in performance resulting from alcoholism or alcohol abuse when determining fitness for promotion.

13. Selection board members will familiarize themselves with Marine Corps policy concerning the distribution, possession, or use of illegal drugs. The detrimental effect of drug use in individual performance, leadership, and mission accomplishment is damaging not only to the Marine, but also to the Marine Corps as a whole. Disregard for disciplinary and organizational values will not be tolerated, and the board will consider such behavior when a Marine's potential is evaluated.

14. The Department of the Navy is dedicated to equality of treatment and opportunity for all personnel without regard to race, creed, color, gender, or national origin. The Marine Corps strives to maintain a professional working environment in which a Marine's race, creed, color, gender, or national origin will not impact their professional opportunities. Accordingly, within this board's charter to select those SNCOs who are best and fully qualified, you must ensure that SNCOs are not disadvantaged because of their race, creed, color, gender, or national origin.

a. In your evaluation of the records of all Marines, you must clearly afford them fair and equitable consideration. You should be particularly vigilant in your evaluation of these records to take care that no Marine's selection opportunity is disadvantaged by past attitudes or by service utilization policies or practices. You should evaluate each Marine's potential to assume the responsibilities of the next higher grade, the overriding factor being performance of assigned duties.

b. This guidance should not be interpreted as requiring or permitting preferential treatment of any Marine or group of Marines on the basis of race, creed, color, gender, or national origin.

15. The official military personnel records provided to the

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selection board may include medical documents relevant to a Marine's physical qualifications. If the board desires clarification of any such document, the board president will reduce the board's questions to writing and forward them to the Director, Manpower Management Division. The Director will provide such clarification as may be appropriate.

16. The enlisted promotion system does not have a medical prerequisite for promotion. The policy of the Commandant of the Marine Corps is that all enlisted Marines who are otherwise qualified will not lose their eligibility for promotion consideration if hospitalized or if on temporary limited duty due to medical reasons. However, enlisted Marines who have been approved for Permanent Limited Duty (PLD), who have less than 20 qualifying years of service for retirement, and are retained in a PLD category to complete 20 years of qualifying service for retirement, are not eligible for selection consideration.

17. All communications intended to express the views of the Commandant of the Marine Corps or other senior authority to the members of the selection board shall be in writing, furnished to each member, and made a part of the board record. The board shall consider only those official records, other information, and guidelines provided by the Commandant of the Marine Corps. No voting board member may communicate with an eligible Marine, reporting senior, or other person to solicit information, favorable or unfavorable, about an eligible Marine.

18. All documented incidents of misconduct and substandard performance that are included in a Marine's official record must be briefed to all voting board members. Members must carefully consider each such incident in connection with their deliberations. When discussing a member's personal knowledge of the professional qualifications of an eligible Marine, the board is reminded that if personal remarks, based on a member's personal knowledge, could be considered adverse, the member cannot discuss their personal knowledge or evaluation unless such adverse information is contained in the Marine's official record or other official material placed before the board for consideration. Should an eligible Marine's record reveal the removal of a fitness report by the Performance Evaluation Review Board or the Board for Correction of Naval Records, the member may not discuss their personal knowledge of the fitness report or the circumstances that resulted in the removal of the report from the Marine's official record.

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19. Faced with many highly qualified Marines, there may be a tendency to simplify your task by summarily putting aside the folders of Marines whose past records are less than perfect. However, to do this is to fall short of your obligation. Your charge is to find the "best qualified" Marines. A judgment of the whole person and the whole record is required to determine whose future potential will best serve the Marine Corps. You may conclude that particular adverse information undermines a Marine's ability to serve successfully in a position of increased authority and responsibility, despite an otherwise outstanding record. On the other hand, you may find that a Marine's overall outstanding performance demonstrates such potential for future service that it outweighs any deficiency noted in the record. Some Marines will have learned from their mistakes in ways that make them stronger; others will have strengths that outweigh relatively small weaknesses in their records. Please make the best, not simply the most obviously defensible choices. By doing this, you will not only fulfill your obligation, you will also better serve the Marine Corps.

20. In your consideration, please be sensitive to the fact that the needs of the Marine Corps have changed over the years and will continue to change. Be especially alert for Marines who have embraced change by conceiving and trying new solutions to our most challenging problems. The Marine Corps needs bold Marines who are willing to think creatively and take well-calculated risks. Give priority to promoting Marines who have shown initiative in finding and pursuing the most effective ways of accomplishing our mission. Also note, in this regard, that Marines with the greatest capacity for innovation may have served in billets different from the norm. In the context of a changing Marine Corps, the best-qualified Marines may reflect a variety of backgrounds.

**2012 GUNNERY SERGEANT SELECTION BOARD**

CONVENING DATE: 2012/04/17      ADJOURNMENT DATE: 2012/06/12

AUTHORIZED TO SELECT: 1075

**OVERALL STATISTICS**

	ABOVE ZONE	IN ZONE	BELOW ZONE
ELIGIBLE	2427	1403	1352
SELECTED	293	746	36
% SELECTED	12.1	53.2	2.7
% ALLOCATION	27.3	69.4	3.3
<b>PERCENT OF ELIGIBLE (AZ+IZ) MARINES SUBMITTING PHOTOS:</b>			<b>99.2</b>
<b>PERCENT OF ELIGIBLE (AZ+IZ) MARINES WITH PME:</b>			<b>96.6</b>

**RACE/ETHNIC INFORMATION**

**MALE: 4808**

	ABOVE ZONE			IN ZONE			BELOW ZONE		
	ELIG	SEL	%SEL	ELIG	SEL	%SEL	ELIG	SEL	%SEL
WHITE	1118	126	11.3	696	401	57.6	710	27	3.8
BLACK	525	66	12.6	236	101	42.8	221	2	0.9
HISPANIC	459	60	13.1	250	128	51.2	212	3	1.4
ASIAN/PAC	73	13	17.8	46	24	52.2	36	0	0.0
AMER IND	39	4	10.3	23	14	60.9	18	1	5.6
OTHER	54	4	7.4	45	23	51.1	47	0	0.0
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<b>TOTAL</b>	<b>2268</b>	<b>273</b>	<b>12.0</b>	<b>1296</b>	<b>691</b>	<b>53.3</b>	<b>1244</b>	<b>33</b>	<b>2.7</b>

**FEMALE: 374**

	ABOVE ZONE			IN ZONE			BELOW ZONE		
	ELIG	SEL	%SEL	ELIG	SEL	%SEL	ELIG	SEL	%SEL
WHITE	57	10	17.5	37	16	43.2	38	2	5.3
BLACK	49	3	6.1	20	9	45.0	25	1	4.0
HISPANIC	38	6	15.8	36	24	66.7	31	0	0.0
ASIAN/PAC	9	0	0.0	5	1	20.0	7	0	0.0
AMER IND	2	0	0.0	2	1	50.0	2	0	0.0
OTHER	4	1	25.0	7	4	57.1	5	0	0.0
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<b>TOTAL</b>	<b>159</b>	<b>20</b>	<b>12.6</b>	<b>107</b>	<b>55</b>	<b>51.4</b>	<b>108</b>	<b>3</b>	<b>2.8</b>

**TOTAL: 5182**

	ABOVE ZONE			IN ZONE			BELOW ZONE		
	ELIG	SEL	%SEL	ELIG	SEL	%SEL	ELIG	SEL	%SEL
WHITE	1175	136	11.6	733	417	56.9	748	29	3.9
BLACK	574	69	12.0	256	110	43.0	246	3	1.2
HISPANIC	497	66	13.3	286	152	53.1	243	3	1.2
ASIAN/PAC	82	13	15.9	51	25	49.0	43	0	0.0
AMER IND	41	4	9.8	25	15	60.0	20	1	5.0
OTHER	58	5	8.6	52	27	51.9	52	0	0.0
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<b>TOTAL</b>	<b>2427</b>	<b>293</b>	<b>12.1</b>	<b>1403</b>	<b>746</b>	<b>53.2</b>	<b>1352</b>	<b>36</b>	<b>2.7</b>